

7th Annual Legislative Conference April 14, 2023



ICUNJ's 14 non-profit, independent colleges and universities are an important, strategic asset within the State's higher education system

- Provide fourteen additional options for students to CHOOSE college or university setting that best fits their needs – size, location, culture, program offerings, etc.
- Offer additional opportunities for students to continue education in New Jersey rather than leaving
- Serve diverse racial, ethnic and economic populations that match public sector and state's diverse demographics
- Provide high quality undergraduate and graduate education in wide variety of disciplines to meet workforce demands

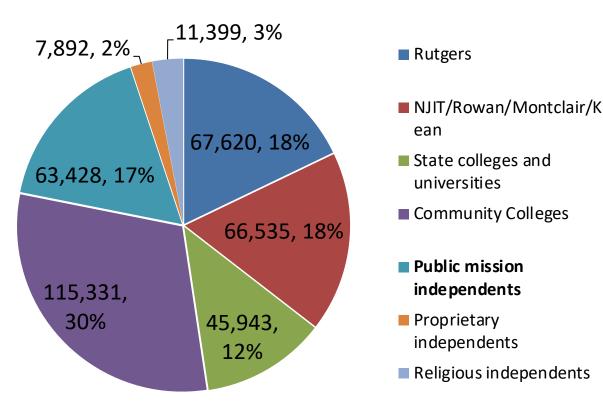
ICUNJ's 14 non-profit, independent colleges and universities are an important, strategic asset within the State's higher education system

- Provide opportunities for valuable and important research that will help support the State's economic growth
- Attract out-of-state and international students to offset out-migration
- Results with limited taxpayer funding approximately \$120 million with over 95% directly to students through financial aid programs
- Economic impact of between \$4 billion and \$4.5 billion
 as high as \$30 to \$1 return on state investment

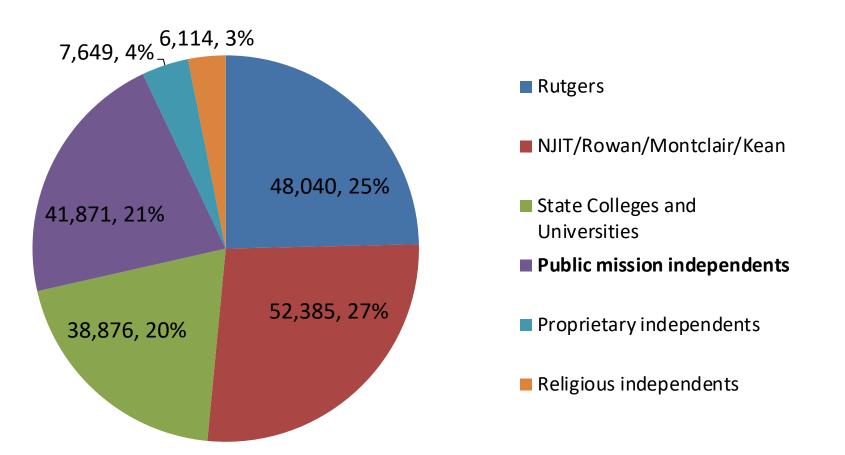
Importance of independent colleges and universities highlighted in 2010 "Kean Commission" report

- "Overall, the independent colleges and universities expand the diversity and choice afforded to New Jersey's college students, and they have done so for a long time."
- "New Jersey's independent colleges and universities serve an important public
 purpose. They annually award almost as many baccalaureate degrees and advance degrees – master's, professional, and doctorate – as New Jersey's three public research institutions."

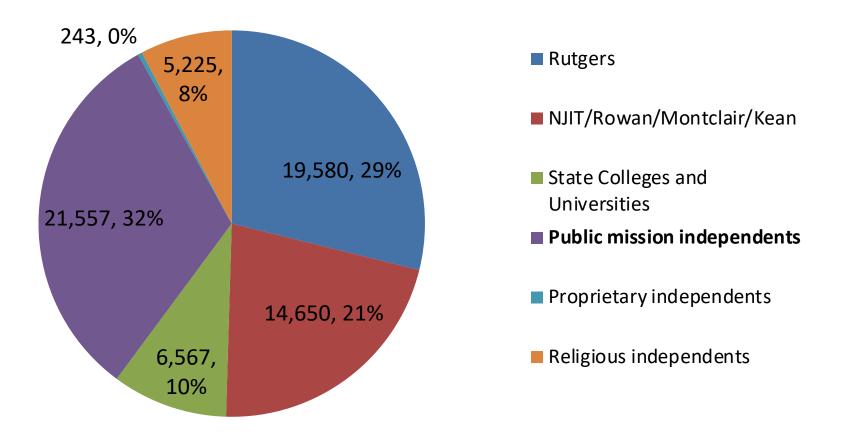
Over 63,000 students attend non-profit public mission independent colleges and universities Fall 2022



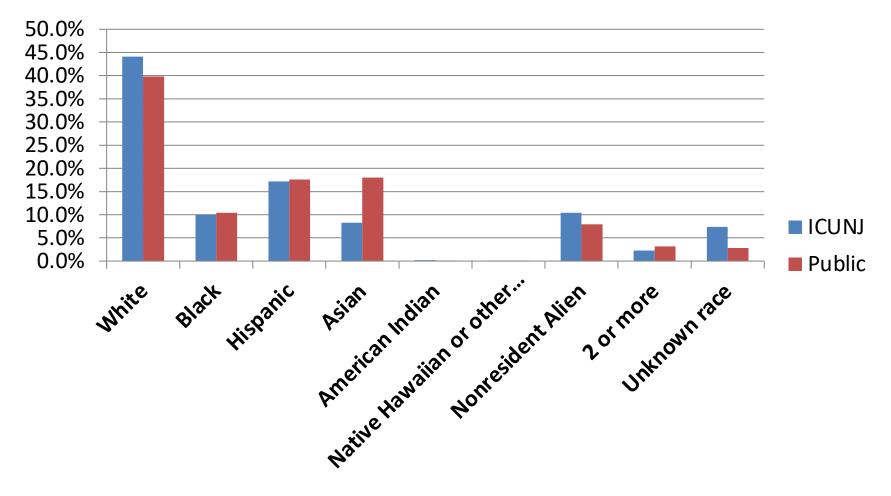
Over one in five of four year undergraduate students attend non-profit public mission independent colleges and universities Fall 2022



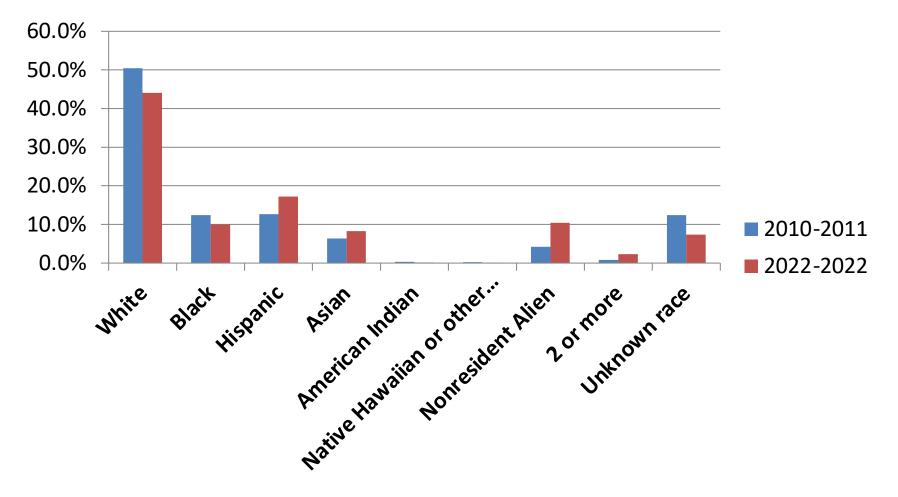
Nearly one-third of graduate and professional students attend independent colleges and universities Fall 2022



Diversity in undergraduate enrollment at independent colleges is similar to public colleges (2021 - 2022)



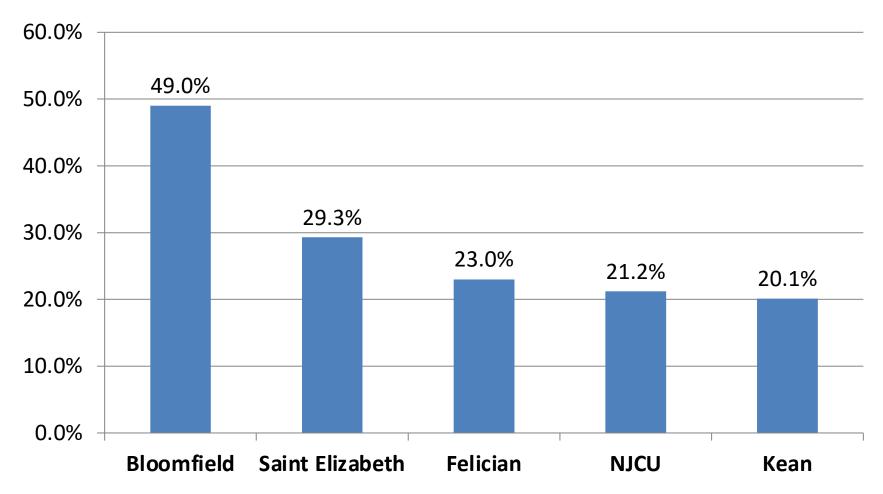
Diversity in undergraduate enrollment at independent colleges has shifted from 2010-2011 to 2021-2022



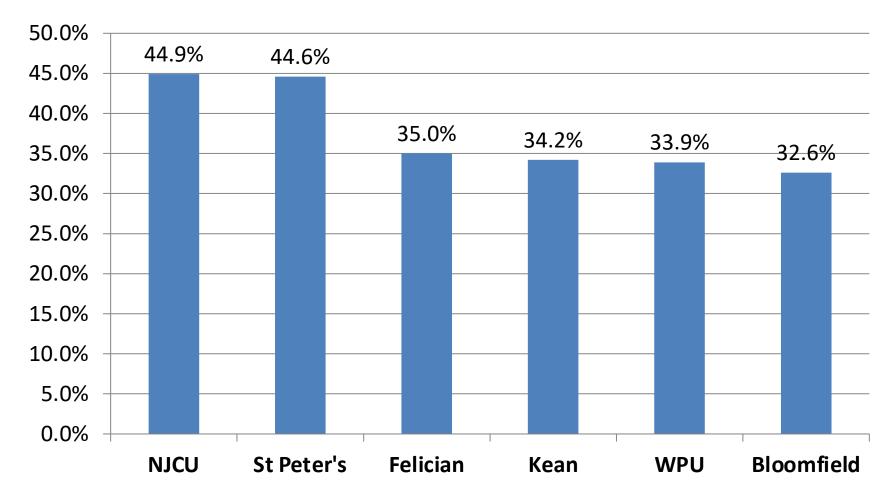
More than half of State's Four-Year Minority Serving Institutions are ICUNJ members

- Bloomfield College (HSI/PBI)
- Caldwell University (HSI)
- Fairleigh Dickinson University– Metro (HSI)
- Felician University (HSI)
- Saint Elizabeth University (HSI)
- Saint Peter's University (HSI)

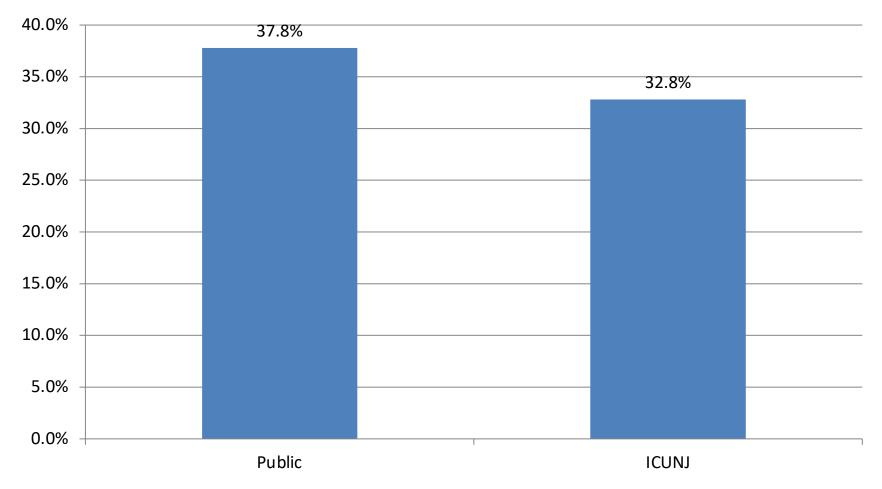
Independent colleges and universities have three of the five highest percentage of African-American undergraduate enrollment (2021-2022)



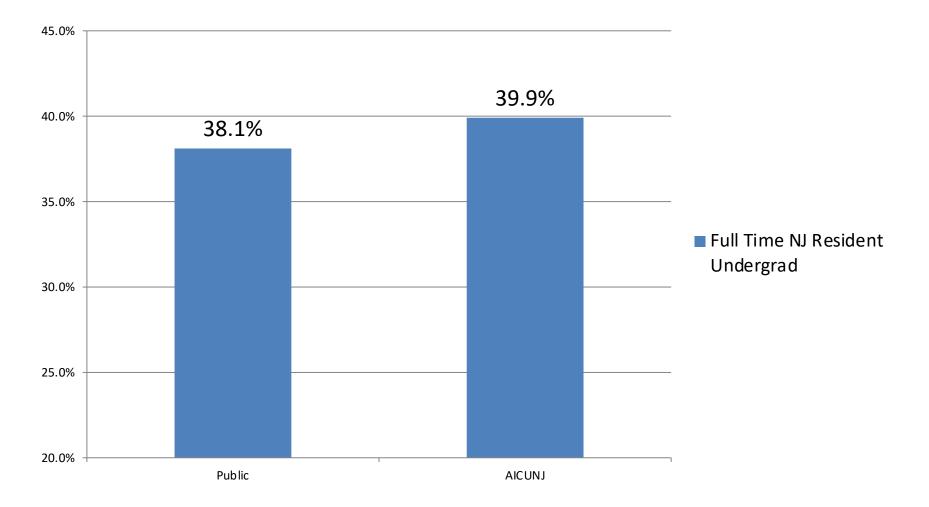
Independent colleges and universities have three of the six highest percentage of Hispanic enrollment (2021-2022)



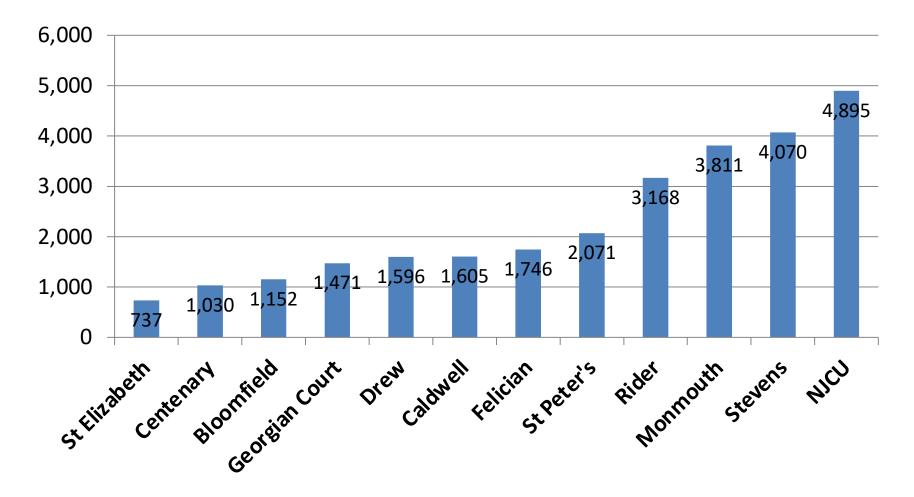
Independent colleges and universities serve similar low-income population as senior public colleges and universities – federal PELL grants (2021-2022)



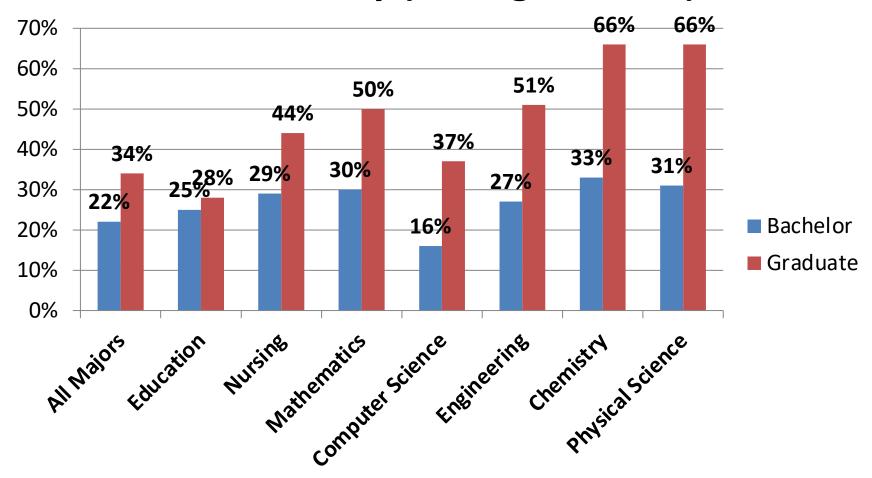
Independent colleges and universities serve similar low-income populations as senior public colleges and universities (NJ resident full-time undergrads)— State TAG grants (2022-22)



Eleven independent colleges and universities have smaller undergraduate enrollment than the smallest state college or university – eight are less than half the size (Fall 2022)



Independent college and university graduates are helping to meet NJ's workforce demand of 21st century (2021 graduates)



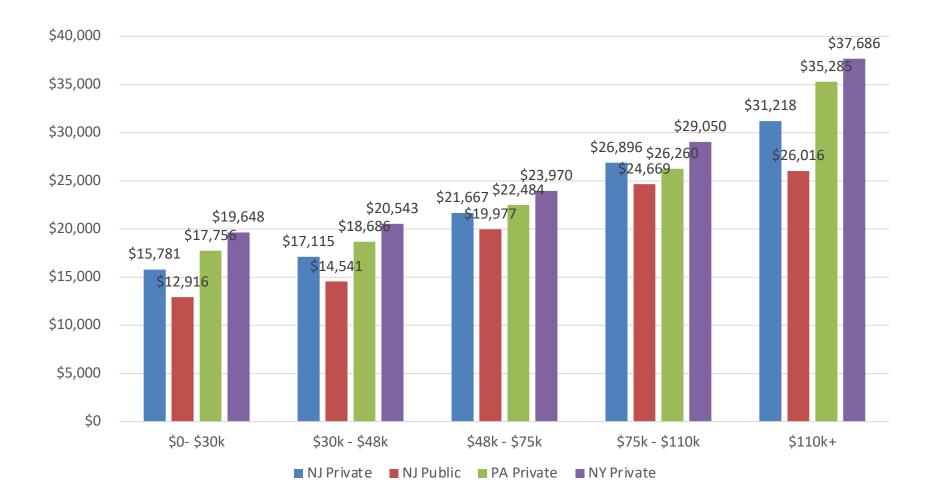
Independent colleges and universities strive to keep cost down for students

- Provide over \$1 billion in institutional aid
- 95% of first time full-time undergraduate students receive some institutional aid including some "promise" programs
- Over 80% of all student aid comes from institutions
- Partnerships with county colleges
 - 2+2 programs
 - Guaranteed admission programs
 - Discounted tuition for transfers from county colleges
 - Degree completion at county college

15% of students attending ICUNJ institutions paid NOTHING and over
40% of students paid less than \$10,000 in tuition and mandatory fees
in 2018-19 due to federal, state and institutional aid

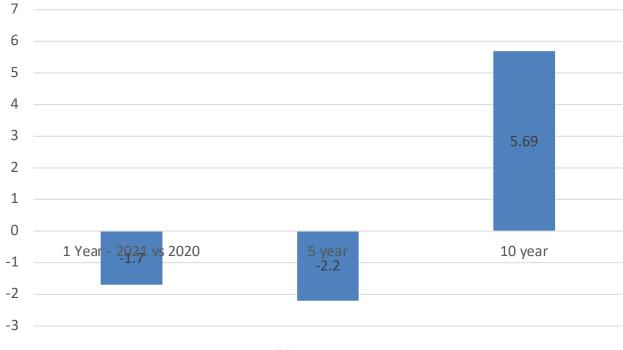


NJ Independent colleges "net price" competitive with NJ public colleges and NY and PA independent colleges (2017-2018)



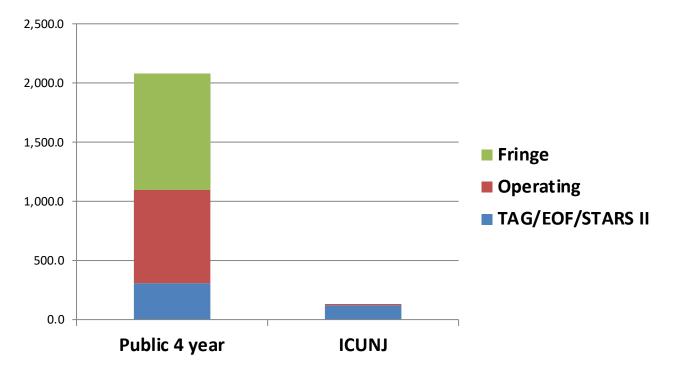
NJ Independent Colleges Reduced "Net Tuition" Revenue over 5 years

Net Tuition Revenue per FTE



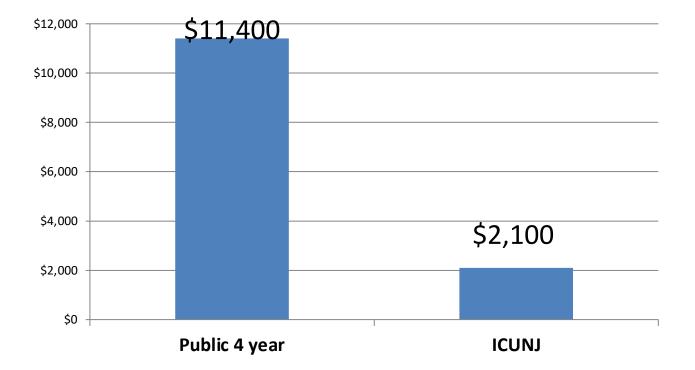
Net Tuition Revenue per FTE

Providing choice for students and providing results for workforce with limited state resources nearly \$1.9 billion vs \$129 million (FY 2022)



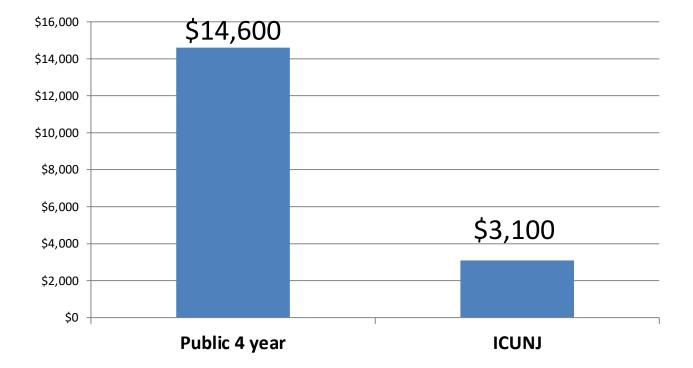
Providing choice for students and providing results for workforce with limited state resources

\$11,400 per student vs \$2,100 per student (all students) (FY 2022)

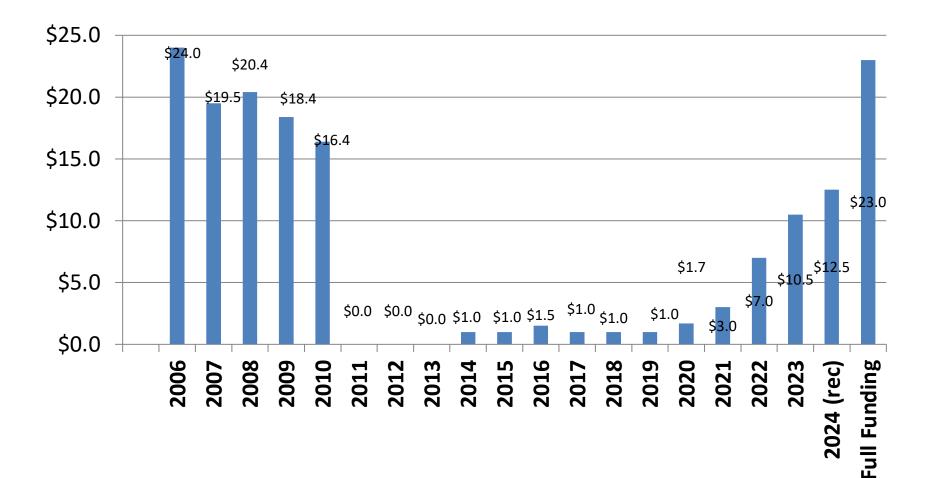


Providing choice for students and providing results for workforce with limited state resources

\$14,600 per student vs \$3,100 per student (undergraduate only) (FY 2022)



Direct Operating Aid to ICUNJ Members FY 2006 to FY 2024



Independent colleges and universities provide over \$4 billion economic impact to NJ

- \$35 \$40 to \$1 return on state taxpayer investment
- Over 20,000 employees with payroll of over \$1.2 billion
- Additional contract employees in areas of facilities, food service, bookstores, etc.
- Additional money spent on private vendors and contractors including engineers, architects, lawyers, etc.

Independent colleges and universities provide over \$4 billion economic impact to NJ

- Projected capital construction of nearly \$2 billion in 2022 and 2023
- Out-of-state and international students bring in new money to the state
- Nearly 600,000 living alumni with more than half still living in New Jersey
- Excited to work with Governor and Legislature on future economic development initiatives and growing economy

Summary

- Our 14 independent, non-profit, public-mission colleges and universities are an important component of the overall higher education structure in New Jersey
- Work diligently to continue to provide the access and affordability to offer students more choices and opportunities to stay in New Jersey for college education thus limiting the out-migration
- Face numerous challenges in a market that is becoming more competitive
- Want to work cooperatively with Legislature and Governor on improving access, affordability and the quality of higher education in New Jersey

FY 2024 BUDGET ISSUES

- Increase in operating aid
- Summer TAG for Summer 2024
- Inflationary increases in TAG awards
- Increase in EOF funding
- Capital Funding
- Garden State Guarantee

ICUNJ FY 2024 Budget Requests Increase of \$4 million in operating aid line item

- Thank you for increasing operating aid from \$2 million in FY 2020 to proposed \$12.5 million in FY 2024
- We request a further increase operating aid line item from proposed \$11.5 million to \$15.5 million – when combined with \$1 million language appropriation the \$16.5 million would restore aid to the FY 2010 level but will still be below \$23 million full funding level
- Increase would provide funding to offset cost drivers including unprecedented inflation, offset enrollment declines, statutory and regulatory mandates and provide enhanced student services such as mental health

ICUNJ FY 2024 Budget Requests Continue Summer TAG for Summer 2024

- Thank you for recent law to provide TAG to students in Summer 2023
- Requesting language in the FY 2024 budget to authorize HESAA to again use balances to provide TAG grants for Summer 2024
- Students need to know in advance as they plan their 2023-2024 course selection if TAG will be available in Summer 2024

ICUNJ FY 2024 Budget Requests Increase TAG awards by 3% to 4% for all students

- Support Governor proposal to provide a 5% increase in awards for the poorest students (cell 1)
- Request \$6 million to \$8 million increase to provide a 3% to 4% increase for all other awards
- Support historical allocation of funding to all students
- Approximately 12,000 students (11,000 full time awards) at ICUNJ members received \$112 million in TAG awards in the 2021-2022 academic year

ICUNJ FY 2024 Budget Requests Increase EOF Funding

- All sectors of the higher education community agree that the Educational Opportunity Fund is one of the most effective programs
- Request increase for direct grants to students as well as increase in support services program funding that is provided directly to institutions
- This program provides significant benefit to students and institutions provide their own funding to support even more students

ICUNJ FY 2024 Budget Requests Additional Capital Funding

- Requesting state provide capital funding from either federal ARP funds or State Debt Avoidance funds for higher education capital
- Lack of reliable capital funding to maintain and expand campus facilities has an impact on student and faculty recruitment
- Students may be more attracted to the campus that has updated and modern facilities – the new shining object such as the new student center with rock wall
- Institutions primarily must rely on fundraising and student fees and tuition revenue to support capital projects
- Reality is many of the institutions have had to defer projects

DISCUSSION ISSUES

HOW ARE ICUNJ MEMBERS NAVIGATING CHALLENGES FACING HIGHER EDUCATION INSTITUTIONS

- Enrollment challenges sector down by 4.1% since 2016; down by 12% if Stevens and Princeton excluded; public sector down 4%
 - Independent institutions (excluding Princeton) derive over 85% on average of revenue from students (tuition, fees, housing, meals)
 - COVID residual
 - Demographics less high school graduates (peaks in 2026)
 - Economy and job market \$25 warehouse jobs
 - Questions on value of higher education/public employers lifting degree requirement
- Inflation/Economy costs, wage increases (two thirds of cost employee related), employee competition
- Affordability "Promise" programs
- Outcomes Graduation/Job Placement
- Continued impact of COVID costs, lost revenue in housing and meals
- Mental Health
- Capital Needs